

Appendix I - Proposed Capital Programme

Theme Committee	2021-22	2022-23	2023-24	2024-25	2025-26	Total	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Adults and Safeguarding	4,600	4,739	4,221	3,762		17,322	12,439	417	90		3,997	379	17,322
Housing and Growth (Brent Cross)	123,568	47,734	49,301			220,603	206,724		900			12,979	220,603
Children, Education & Safeguarding	15,317	16,581	10,519	991	2,000	45,409	42,723	2	342		406	1,935	45,409
Community Leadership and Libraries	808	1,000	300			2,108					1,730	378	2,108
Environment	20,593	32,753	27,155	10,778	4,580	95,860	710	6,095	428		51,945	36,681	95,860
Housing and Growth Committee	79,741	113,376	67,643	58,169	26,749	345,677	53,395	7,480	14,747	491	40,535	229,029	345,677
Policy & Resources	20,802	4,559	600	600		26,560	1	45	927		5,000	20,587	26,560
Total - General Fund	265,429	220,742	159,740	74,299	33,329	753,539	315,993	14,040	17,434	491	103,613	301,968	753,539
Housing Revenue Account	77,584	116,783	89,531	62,665	50,251	396,814	23,995	1,501	14,038	76,328		280,952	396,814
Total - All Services	343,013	337,525	249,270	136,965	83,580	1,150,353	339,988	15,541	31,472	76,819	103,613	582,920	1,150,353

Adults and Safeguarding	2021-22	2022-23	2023-24	2024-25	2025-26	Total	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Sport and Physical Activities	93	447				540	450		90				540
Community Equipment and Assistive Technology	1,000	1,000	1,000	997		3,997					3,997		3,997
Investing in IT	379					379.2470						379	379.2470
Disabled Facilities Grants Programme	3,074	3,074	3,074	2,765		11,988	11,988						11,988
Gaelic playing pitch relocation	53	217	147			417		417					417
Adults and Safeguarding Total	4,600	4,739	4,221	3,762	0	17,322	12,439	417	90	0	3,997	379	17,322

Housing and Growth (Brent Cross)	2021-22	2022-23	2023-24	2024-25	2025-26	Total	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Land Acquisitions	1,716	450	8,313			10,479						10,479	10,479
Brent Cross West Station	94,230	34,395	25,877			154,502	152,002					2,500	154,502
Critical Infrastructure	17,131	12,640	490			30,261	29,361		900				30,261
Strategic Infrastructure Fund													
BXT Land Acquisitions	10,491	249	14,621			25,361	25,361						25,361
Housing and Growth (Brent Cross) Total	123,568	47,734	49,301	0	0	220,603	206,724	0	900	0	0	12,979	220,603

Children, Education & Safeguarding	2021-22	2022-23	2023-24	2024-25	2025-26	Total	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
SEN Programme													
Oakleigh SEN	200	1,478				1,678	1,678						1,678
SEN Other Projects	1,424	288				1,712	1,712						1,712
SEN		1,315	3,002	991	2,000	7,307	7,307						7,307
Modernisation - Primary & Secondary	3,262	2,456	300			6,018	6,018						6,018
Healthy Pupils Fund													
Orion Primary School													
Monkfrith													
St Agnes	23					23	23						23
Saracens Primary	2	1,001	1,198			2,201	2,199	2					2,201
Kosher Kitchen													
Permanent All Through Expansion Programme													
London Academy		11				11	11						11

Traffic Management	4					4		4					4
Highways Improvement	2,352					2,352		2,239				113	2,352
Travel Plan Implementation	91					91		91					91
Minor Highways Improvements	605	307	316			1,228						1,228	1,228
Highways Planned Maintenance Works Programme													
Saracens - highways works	40					40		40					40
Drainage Schemes	127					127	126					1	127
Mill Corner Drainage Scheme	869					869						869	869
Road Traffic Act - Controlled Parking Zones	50					50		49				0	50
Investment in Roads & Pavement (NRP)	1,496					1,496						1,496	1,496
Highway Asset Management/Network Recovery Plan (NRP) Phase 2	8,371	6,826	6,240	6,370		27,807					7,868	19,938	27,807
Exor Asset Management System	493	134	111	13		752						752	752
Highways & Transportation SCIL		6,280	5,545	3,595	4,580	20,000					20,000		20,000
Refurbish and regenerate Hendon Cemetery and Crematorium	443					443	24					419	443
Hendon Cemetery & Crematorium Enhancement	10					10			10				10
Lines and Signs	9					9						9	9
LED Lighting	908	500				1,408						1,408	1,408
Pay and Display parking machine estate upgrade													
Moving traffic cameras	390					390						390	390
Controlled parking zones review		499				499						499	499
Highways (permanent re-instatement)	440					440			4			435	440
Old Court House - public toilets	40					40		40					40
Parks & Open Spaces and Tree Planting													
Park Infrastructure	120	1,603				1,723	8	315				1,400	1,723
Victoria Park Infrastructure	56	154				210			210				210
Data Works Management system	80	102				182			182				182
Parks Equipment													
Vehicles		6,235	943			7,178				1		7,177	7,178
Street cleansing and greenspaces - vehicles and equipment													
COVID19 Social Distancing Projects	538					538	538						538
Greenspaces Infrastructure Programme	498	389	450			1,337		1,317	20				1,337
Green spaces development project	150	396				546						546	546
Heybourne Park Improvements	100	100	1,800			2,000		2,000					2,000
Two PM2.5 monitoring stations SCIL		27				27					27		27
Parks & Open Spaces SCIL	2,300	9,200	11,750	800		24,050					24,050		24,050
Environment Total	20,593	32,753	27,155	10,778	4,580	95,860	710	6,095	428	0	51,945	36,681	95,860

Housing and Growth Committee	2021-22	2022-23	2023-24	2024-25	2025-26	Total	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Office Build													
Empty Properties	2,071	1,700				3,771			3,771				3,771
Chilvins Court													
Out of borough acquisition													
Direct Acquisitions													
Modular Homes			2,472			2,472						2,472	2,472
St Georges Lodge temporary accommodation conversion	250					250						250	250
Hermitage Lane - mixed tenure residential conversion	4,750	1,034				5,784				491		5,292	5,784
New Build Housing (Open Door)	10,800	5,000				15,800		100	6,280			9,420	15,800
Housing acquisitions Open Door	32,250	36,000	36,000	32,250	18,950	155,450	1,950					153,500	155,450
Loan Tfr 156 properties to Open door													
The Burroughs, Hendon	11,425	6,504				17,929						17,929	17,929
Pinkham Way land release	100					100	100						100
Micro site development for affordable housing	1,201	50				1,251	703	548					1,251
Decent Homes Programme													
Infrastructure Projects				5,000		5,000					5,000		5,000
Mixed tenure housing programme (Tranche 1)	600	677				1,277		1,277					1,277
Development Portfolio	1,746	3,124				4,870			3,124			1,746	4,870
ULF GF SAGE (142)	1,682	14,925	20,330	9,717	699	47,353	47,353						47,353
DECC - Fuel Poverty													
Town Centre	650	1,550	2,578			4,778	628	105			4,045		4,778
Town Centre SCIL	950	5,750	4,550	5,450	6,800	23,500					23,500		23,500
Strategic opportunities fund		24,697				24,697						24,697	24,697
Milespit Cemetery Works	272	1,184	13	13		1,482						1,482	1,482
Colindale – Highways and Transport	100	1,000	1,000	4,938		7,038	948	2,667			3,423		7,038
Colindale Station Works	2,858					2,858		108				2,750	2,858
Grahame Park – Community Facilities	200	1,908				2,108		2,108					2,108
Barnet House Exit Works													
Public Sector Decarbonisation Scheme Phase 1	1,381					1,381	1,381						1,381
Firestopping works and other urgent maintenance works at care homes	717	5,211				5,928						5,928	5,928
Window replacement at Apthorp care centre	520					520						520	520
COLINDALE FOW MODIFICATIONS	2,444					2,444			140			2,304	2,444

FAMILY FRIENDLY HUB FITOUT	200	300				500						500	500
HTH AV EQUIPMENT	239					239						239	239
Small Sites Programme (GF)	286	1,145				1,432			1,432				1,432
Healthier Routes to schools SCIL		200	200	300	300	1,000					1,000		1,000
Active Route - the Barnet Loop SCIL			500	500		1,000					1,000		1,000
Brent Cross Retail Park Purchase													
Health projects	567					567		567					567
Colindale – Parks, Open Spaces and Sports	1,483	1,417				2,900	333				2,567		2,900
Housing and Growth Committee Total	79,741	113,376	67,643	58,169	26,749	345,677	53,395	7,480	14,747	491	40,535	229,029	345,677

Policy & Resources	2021-22	2022-23	2023-24	2024-25	2025-26	Total	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Depot relocation	1,112	3,959				5,071			71		5,000		5,071
Community Centre - Tarling Road													
Asset Management	742	600	600	600		2,542	1	45	54			2,442	2,542
ICT strategy	802					802			802				802
Customer Services Transformation Programme	181					181						181	181
Implementation of Locality Strategy													
Saracen Loan	17,964					17,964						17,964	17,964
Finance IT													
Policy & Resources Total	20,802	4,559	600	600	0	26,560	1	45	927	0	5,000	20,587	26,560

Housing Revenue Account	2021-22	2022-23	2023-24	2024-25	2025-26	Total	Grants	S106	Capital Receipts	RCCO/MRA	CIL	Borrowing	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Major Works (excl Granv Rd)	8,993	6,830	7,588	7,588	10,168	41,168				33,144		8,024	41,168
Accessible accommodation adaptations	460	1,162	1,162	1,162	1,200	5,146				1,138		4,008	5,146
Regeneration	397	250	150	150	150	1,097				947		150	1,097
Miscellaneous Repairs	4,197	3,023	3,073	3,073	3,073	16,439				1,994		14,445	16,439
M&E/ GAS	8,008	6,568	958	568	2,114	18,216				11,419		6,797	18,216
Voids and Lettings	2,999	4,275	3,567	3,567	3,567	17,975				14,394		3,581	17,975
New Build - 250 units	669	7,433	20,002	28,482	17,800	74,386						74,386	74,386
Ansell Court - extra care housing													
Dollis Valley - property acquisitions	1,000	2,700				3,700			1,110			2,590	3,700
Extra Care - housing (Stag)	8,000	4,002				12,002	1,581	701				9,719	12,002
Extra Care - housing (Cheshire)	2,086	6,646	9,006	4,987		22,725	7,944	800				13,981	22,725

Burnt Oak Broadway Flats - additional storey													
Upper & Lower Fosters Community Led Design													
Regen Stock Additional Investment	13,012	15,668	1,816	455		30,951						30,951	30,951
Neighbourhood works	660	563	2,063	2,063	1,641	6,990						6,990	6,990
Carbon Neutral works	500	500	3,759	3,759	4,638	13,156						13,156	13,156
Stag house - property purchase	97					97			32			65	97
Barnet Homes GLA development programme	1,046	8,247	16,685	911		26,889	8,770					18,119	26,889
HRA acquisitions	5,387					5,387						5,387	5,387
HRA Acquisitions Phase 3 - Programme 1	2,692	20,375				23,067	3,900					19,167	23,067
HRA Acquisitions Phase 3 - Programme 2	1,335	11,576	13,802			26,713			10,685			16,028	26,713
Small Sites Programme (HRA)		4,521				4,521	1,800					2,721	4,521
Silk House and Shoelands	1,965					1,965			1,965				1,965
HRA Fire and Structural repairs													
HRA Fire Safety Programme	13,235	11,576	5,900	5,900	5,900	42,511				13,291		29,220	42,511
Dollis Valley CPO Payment	246					246			246				246
Graham Park NE	600	868				1,468						1,468	1,468
Housing Revenue Account Total	77,584	116,783	89,531	62,665	50,251	396,814	23,995	1,501	14,038	76,328	0	280,952	396,814